

Qualifications of Robert R. Stephens

1 **Q PLEASE STATE YOUR NAME AND BUSINESS ADDRESS.**

2 A Robert R. Stephens. My business address is 16690 Swingley Ridge Road, Suite 140,
3 Chesterfield, MO 63017.

4 **Q PLEASE STATE YOUR OCCUPATION.**

5 A I am a consultant in the field of public utility regulation and a Senior Principal with
6 the firm of Brubaker & Associates, Inc. (“BAI”), energy, economic and regulatory
7 consultants.

8 **Q PLEASE STATE YOUR EDUCATIONAL BACKGROUND AND**
9 **EXPERIENCE.**

10 A I graduated from Southern Illinois University at Carbondale in 1984 with a Bachelor
11 of Science degree in Engineering. During college, I was employed by Central Illinois
12 Public Service Company in the Gas Department. Upon graduation, I accepted a
13 position as a Mechanical Engineer at the Illinois Department of Energy and Natural
14 Resources. In the summer of 1986, I accepted a position as Energy Planner with City
15 Water, Light and Power, a municipal electric and water utility in Springfield, Illinois.
16 My duties centered on integrated resource planning and the design and administration
17 of load management programs.

18 From July 1989 to June 1994, I was employed as a Senior Economic Analyst
19 in the Planning and Operations Department of the Staff of the Illinois Commerce
20 Commission. In this position, I reviewed utility filings and prepared various reports

1 and testimony for use by the Commission. From June 1994 to August 1997, I worked
2 as an advisor to one of the Commissioners. In this role, I provided technical and
3 policy analyses on a broad spectrum of issues related to the electric, gas,
4 telecommunications and water utility industries.

5 In May 1996, I graduated from the University of Illinois at Springfield with a
6 Master of Business Administration degree.

7 In August 1997, I joined Brubaker & Associates, Inc. as a Consultant. Since
8 that time, I have participated in the analysis of various utility rate and restructuring
9 matters in several states and the evaluation of power supply proposals for clients.
10 Over time, I advanced to my current position.

11 The firm of Brubaker & Associates, Inc. provides consulting services in the
12 field of energy procurement and public utility regulation to many clients, including
13 large industrial and institutional customers, some utilities, and on occasion, state
14 regulatory agencies. More specifically, we provide analysis of energy procurement
15 options based on consideration of prices and reliability as related to the needs of the
16 client; prepare rate, feasibility, economic and cost of service studies relating to energy
17 and utility services; prepare depreciation and feasibility studies relating to utility
18 service; assist in contract negotiations for utility services; and provide technical
19 support to legislative activities.

20 In addition to our main office in St. Louis, the firm also has branch offices in
21 Corpus Christi, Texas; Louisville, Kentucky and Phoenix, Arizona.