BEFORE THE GEORGIA PUBLIC SERVICE COMMISSION

Sandersville Railroad Company

Hancock County, Georgia

In re: Sandersville Railroad Company's Petition for Approval to Acquire Real Estate by Condemnation Docket No.: 45045

PRE-FILED RESPONSIVE EXPERT TESTIMONY OF GARY HUNTER

on behalf of the Property Owner Respondents

August 25, 2023

Grant E. McBride Georgia Bar No. 109812 SMITH, WELCH, WEBB & WHITE, ATTORNEYS AT LAW 2200 Keys Ferry Court P.O. Box 10 McDonough, GA 30253 gmcbride@smithwelchlaw.com Tel.: 770-957-3937 Fax: 770-957-9165

Robert B. Baker Georgia Bar No. 033881 ROBERT B. BAKER, PC 2480 Briarcliff Road, NE, Ste. 6 Atlanta, Georgia 30329 (706) 207-5002 bobby@robertbbaker.com William R. Maurer* Washington Bar No. 25451 INSTITUTE FOR JUSTICE 600 University Street, Ste. 1730 Seattle, WA 98101 (206) 957-1300 wmaurer@ij.org

Elizabeth L. Sanz* California Bar No. 340538 Renée D. Flaherty* District of Columbia Bar No. 1011453 INSTITUTE FOR JUSTICE 901 N. Glebe Rd., Ste. 900 Arlington, VA 22203 (703) 682-9320 bsanz@ij.org rflaherty@ij.org

*Pro hac vice applications pending

Counsel for Property Owner Respondents

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Q. PLEASE STATE YOUR NAME AND ADDRESS.

A. My name is Gary Hunter, and my address is 8098 Anselmo Ct., Reno, Nevada 89523.

- Q. ON WHOSE BEHALF ARE YOU TESTIFYING IN THIS PROCEEDING?
- A. I am testifying on behalf of the Property Owner Respondents.

5 Q. PLEASE STATE YOUR CURRENT TITLE AND RELEVANT WORK 6 EXPERIENCE.

7 A. I am the Chairman & Chief Executive Officer of Railroad Industries, Incorporated, a full-8 time transportation consulting practice where my duties include operations analysis, marketing 9 analysis, railroad mergers and acquisitions, financial analysis, equipment analysis, facility design, 10 competitive analysis, rate negotiations and sales, developing agreements, training and expert witness 11 work, tourist railroads, and short line railroads. I have held this position since 1994. Prior to forming 12 Railroad Industries, Incorporated, I held positions in numerous railroad companies. From 1976-13 1981, I worked for the Western Pacific Railroad in the San Francisco Bay area, which included staff 14 and direct line supervision of railroad operations; coordination of schedules, assignments, and train 15 performance; and working with other company departments such as sales and marketing, car 16 distribution, train operations, traffic development, dispatching, car maintenance, and mechanical.

17 From 1981-1987, I worked for the Southern Pacific Transportation Company based in San 18 Francisco, where I worked in the Market Planning Department, the Intermodal Department and in 19 the Marketing Services Department. My responsibilities included developing agreements, 20 developing short line railroads, and working with transportation, operations, and equipment utilization. From 1987-1989, I was a consultant with Transportation Marketing Services, Inc. My 21 22 duties included equipment analysis, physical distribution, and logistics analysis, and I gave 23 testimony and prepared traffic and revenue projections and traffic flow analysis for the Anschutz 24 Corporation and Rio Grande Industries' acquisition of the Southern Pacific Transportation Company. I was also involved heavily in short line acquisitions and due diligence. In 1993, I became
 the General Manager for the Arkansas Midland Railroad, a short line railroad with 131 miles of
 track, 37 employees, and 21,000 annual carloads. A copy of my resume is attached as Exhibit 1.

4 I have extensive experience with moving aggregates by rail, including stone, rock, sand, 5 gravel, and cement. For several years at Southern Pacific, I led the effort in converting small 6 aggregate shipments into very profitable unit train movements, saving costs for both shippers and 7 Southern Pacific. These trains move aggregates from the Beckman, Texas area to the Houston and 8 Dayton, Texas areas, moving over 3 million tons of aggregate by rail annually to four major 9 distribution facilities. These 60-80 car unit trains were in a continuous cycle with dedicated 10 locomotive power and railcars. Trains were loaded by front-end loader in 8 hours and unloaded 11 within 24 hours at destination. In addition to this major project, I was also involved with setting up 12 spot aggregate moves to specific job sites in Texas. I was also involved with sand and gravel moves 13 from the Eagle Lake, Texas area to Houston. I have also worked with aggregate shippers and 14 railroads in California, South Carolina, and Arkansas to develop cost-saving rail transportation, 15 including equipment utilization, competitive analysis and costs, infrastructure needs at origin and 16 destination for optimized operations for all parties, contract negotiations, and railroad service and 17 facility design.

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Q. HAVE YOU PREVIOUSLY TESTIFIED BEFORE THE COMMISSION?

- 19 A. No.
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Q. PLEASE SUMMARIZE AND OUTLINE YOUR TESTIMONY.

A. I have been asked to respond to the direct testimony of Sandersville Railroad ("Sandersville" or "Sandersville Railroad") and to provide expert testimony about the economic feasibility of Sandersville's proposed new short line railroad. The 4.5-mile railroad would be located in Hancock County, Georgia, and would connect the Heidelberg, or "Hanson," aggregate quarry in Sparta, Georgia, to the CSX branch line operating east of Sparta. In order to build this line,
 Sandersville Railroad will need to acquire right of way from eighteen existing properties in the
 Sparta area. Most of the property owners are not willing to sell their properties.

4 Sandersville proposes to operate one train each way daily between the Heidelberg/Hanson 5 quarry and the CSX interchange on this 4.5-mile new railroad. The train is expected to operate during 6 daylight/normal business hours at 20 mph and a one-way trip should take 20 minutes. Sandersville 7 has asked for a 200-foot right of way surrounding the tracks. In my experience, a 50-foot right of 8 way is normal for this type of project. Sandersville has requested more right-of-way than is normal 9 for a railroad like this. Additionally, Sandersville claims that the route selected going through 18 10 properties was the "most efficient" and minimized environmental impacts such as impacts to 11 wetlands and steams. However, no evidence has been provided on other routing options that were 12 tested. No alternative routes or transportation options, nor feasibility studies have been presented by 13 Sandersville Railroad to compare least-impact options before depriving citizens of their property.

I have reviewed Sandersville's direct testimony, and in my expert opinion, the project is not economically feasible. It would take decades to recover its costs. I have performed an economic feasibility analysis, which shows that with current information provided, Sandersville's project is not an economically feasible project. Sandersville should have done an economic feasibility analysis itself, but it has not done so. (*See* August 10, 2023 Sandersville's Objections and Responses to Subpoena to Testify and Duces Tecum, at pp. 9-10).

According to Sandersville, the capital costs for this project are reported to be over \$7 million (SRR Community Meeting Slides, August 2022) plus another \$6 million in infrastructure improvements at the Heidelberg quarry in order to establish this rail link (Testimony of Scott Dickerson, at p. 9). However, there is no documentation to support showing what these costs cover. The costs are more likely much higher. There is also no documentation to support the assertion that

1 500,000 tons of aggregate will move by rail and no traffic count or commitment from any of the 2 other shippers who testified. There is no feasibility study presented to justify the expenditure of these 3 millions of dollars. Many of Sandersville's witnesses testify that rail shipping will reduce their costs, 4 but there is no analysis presented to show that the cost savings will pay for or justify the capital 5 costs. Although Sandersville has stated that it will be financing the project itself (see August 10, 6 2023 Sandersville's Objections and Responses to Subpoena to Testify and Duces Tecum, at p. 7), 7 the project may require additional funding from other sources. It does not appear that the traffic 8 produced by the Heidelberg facility will produce enough traffic to justify this capital project, so 9 without such a study or evidence to prove otherwise, it is doubtful why any investment partner or 10 funding grantor (private or especially public) would approve such a project. In all my years of 11 experience in the rail industry, including numerous new construction projects, I have never heard of 12 capital costs being expended like this without a detailed feasibility study. The "public use" test for 13 condemnation is not met if the project is not even feasible.

My testimony proceeds as follows: First, I describe information missing from Sandersville's testimony and why that information is necessary to these proceedings. Second, I explain the problems with Sandersville's plan. Third, I show that the benefits promised by Sandersville are illusory. Fourth, I demonstrate that reasonable alternatives to Sandersville's plans exist. Fifth, I analyze the economic feasibility of Sandersville's plans. Finally, I discuss why Sandersville's plan does not meet the statutory standards for the use of eminent domain in Georgia.

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21 <u>SANDERSVILLE'S TESTIMONY IS MISSING IMPORTANT INFORMATION</u>

Q. WHAT MATERIALS DID YOU REVIEW TO PREPARE FOR YOUR TESTIMONY?

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A. I reviewed the following list of materials. Additionally, my employee visited Sparta to

1	inspect existing CSX infrastructure, observe the properties, and interview property owners, and I
2	reviewed photos from that visit. Those photos are attached as Exhibit 2.
3	• Amended Petition for Approval to Acquire Real Estate by Condemnation In Re: Sandersville
4	Railroad Company, Hancock County, Georgia Acquisition Docket No. 45045.
5	• Pre-Filed Direct Testimony of Benjamin Tarbutton III
6	Pre-Filed Direct Testimony of Alan Haywood
7	• Pre-Filed Direct Testimony of Gregory D. Teague
8	Pre-Filed Direct Testimony of Arnie Pittman
9	Pre-Filed Direct Testimony of Jeffrey Custer
10	Pre-Filed Direct Testimony of Scott Dickson
11	Pre-Filed Direct Testimony of Cale Veal
12	• July 26, 2023 Subpoena to Testify and Duces Tecum, Exhibit A ("the Hearing Officer's Data
13	Requests")
14	• August 10, 2023 Sandersville's Objections and Responses to Subpoena to Testify and Duces
15	Tecum
16	Sandersville Community Meeting Slides, August 2022
17	Q. DOES SANDERSVILLE'S DIRECT TESTIMONY CONTAIN THE
18	INFORMATION SANDERSVILLE WOULD NEED TO KNOW TO BUILD ITS PROJECT?
19	A. No. Most of the testimonies are broad generalizations about wishful traffic,
20	unsubstantiated promises of economic development, misleading statistics about unemployment in
21	Hancock County, unsubstantiated assertions about how the project will impact the County, and
22	unsupported capital cost estimates. Property should not be condemned for a project about which
23	Sandersville, and everyone else, seems to know so little.
24	Q. WHAT ELSE WOULD SANDERSVILLE NEED TO KNOW?

1 A. At the time of drafting this testimony, Sandersville has not provided the details needed 2 to prove the project is feasible and show proof of traffic, revenue, and costs. The documents the 3 Hearing Officer requested are essential for examining the feasibility of the project and measuring 4 possible public impacts, both positive and negative. This is all analysis Sandersville should have 5 completed before ever moving forward with capital expenses or adverse actions. Without the 6 documents, this project is an exercise in conjecture at the expense of the residents and current 7 property owners. One cannot condemn people's private property in Georgia because they simply 8 feel they could use it better. Most of the documents and testimony provided to date have simply been 9 hypothesizing about what a project like this might be like without understanding everything 10 involved. The only traffic developed enough to even consider is Heidelberg's, which also has flaws 11 before it would be considered true traffic to justify the capital expenses for this project.

I understand that the railroad will provide some of the documents the Hearing Officer has requested. I will update my testimony to provide analysis based on these documents if they affect the conclusions I make here.

15 Reviewing the documents that Sandersville has so far provided, however, leads me to 16 conclude that this project is ill-conceived and based on several erroneous assumptions. For instance, 17 most of the testimonies are filled with misrepresentations about where this line will actually connect 18 and suggests that the real purpose of this project is to establish a foothold using condemnation and 19 continue to build under this guise until it can connect the pieces of the Sandersville Railroad. This 20 is the only way most of the purported customers' testimonies make sense – if they believe they can 21 access CSX from their Sandersville facilities. Before the railroad could connect Sandersville to CSX, 22 several other factors would have to be considered; for instance, the impact on Norfolk Southern, the 23 Class I railroad connected to the existing Sandersville Railroad who would lose traffic to its main 24 competitor CSX; or the Surface Transportation Board's position, the authority that regulates railroad access and competitiveness that would need to approve any new short line that would impact the
 competitiveness of CSX and Norfolk Southern.

- Below is a list of minimum information that should be developed and provided to provefeasibility:
- Detailed capital costs for the 4.5-mile line, including a breakdown of costs for track
 components, feet of track in all locations, locations of switches, ballast to be installed, any
 bridges and culverts, and any crossings (including at-grade and underpasses for Hwy 16,
 public and private, regardless of who pays for them).
- 9 2. Detailed capital costs for infrastructure at the quarry, including the noise mitigation berms,
 10 conveyor equipment, other equipment, and track components as above.
- Interchange support tracks as dictated by CSX requirements, including track lengths,
 switches, etc.
- 4. Detailed contact with CSX to know their plans to handle this traffic, requirements for
 infrastructure and service, expected rates, etc.
- 15 5. Detailed environmental study following guidelines for a brand new railroad construction.
- 6. Any feasibility analysis performed by other parties, including profitability, return on
 investment, etc. from railroad, shippers, funding applications, etc.
- 7. Actual traffic projections and commitments of other potential customers, with feasibility of
 their traffic measured against additional capital costs to handle their traffic.
- 8. Any market analysis to support demand for commodities to move in this project to the
 suggested markets, including competition analysis to show what market share they could get
 to determine actual likely traffic for the new railroad.
- 9. Any costing studies performed showing current costs to truck to current markets showing
 current equipment, materials, and capacities.

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1	10. Any costing performed to show costs to truck to the CSX mainline.
2	11. Any operational economics for the proposed railroad to show the proposed operating plan to
3	be feasible, including cost breakdown and service plan.
4	12. Any competitive analysis to show how Heidelberg will secure markets from quarries
5	currently shipping unit trains who are served directly by CSX.
6	All of these items would need to be provided or developed in order to truly prove feasibility.
7	Most of these items have been requested by the Hearing Officer's Data Requests but have not yet
8	been provided. Until this information is provided, feasibility, return on investment and proper
9	economics cannot be determined, and my feasibility study will likely need to be updated with the
10	more concrete data. In any event, the alternatives must be examined and feasibility established before
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22 savings, and enough traffic with proven demand. Such information has been requested of

23 Sandersville Railroad but has not yet been provided.

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The biggest issue with constructing this 4.5-mile new railroad at this time, including taking

any adverse actions on property owners, is that feasibility, and therefore public need, has not been proven. The entire project is in a conceptual phase, not an acquisition and implementation stage. No evidence has been presented that project costs have been developed to the necessary detail to include everything needed. No evidence has been presented to support committed traffic levels to pay for the project, including ensuring the target end markets can receive the tonnage projected. No evidence has been presented to show that the final transportation costs will provide enough savings to Heidelberg to justify their own facility capital costs.

8 The capital costs noted in the information presented by Sandersville Railroad states a cost of 9 \$7.4 million (SRR Community Meeting Slides, August 2022). This figure seems very low considering everything that will need to be constructed. Since a detailed cost breakdown was not 10 11 provided, we cannot tell if that figure includes the CSX interchange tracks, the support tracks for 12 building the unit trains, bridges, crossings, just compensation for property condemnations, or any 13 other features. There are at least two bridges on this planned 4.5-mile railroad and a major at-grade 14 crossing based on exhibit maps submitted in the Testimony of Gregory Teague of Croy Engineering, 15 who is the design engineer for Sandersville Railroad. The crossing from the CSX mainline to the 16 new railroad will need to be an underpass under the major State Highway 16/Augusta Highway, 17 similar to the one the nearby Vulcan quarry has. This is a major cost clearly not included in the 18 capital costs so far presented.

19 The project will also need to determine if there are any stricter environmental requirements 20 since this is clearly a new railroad construction – not a railroad spur. A spur is a track diverting from 21 the existing main line, which in this case would be operated by the existing railroad (CSX). This line 22 is presented as a new common carrier railroad allegedly serving multiple customers with an operator 23 not currently connected to the Class I railroad (who will have separate operating authority). The 24 complete capital costs for this project once all costs are accounted for are likely to be more like \$20 1 million.

2 In addition, Heidelberg mentions another \$6 million in infrastructure improvements it will 3 need to make at its facility (SRR Community Meeting Slides, August 2022 and Testimony of Scott 4 Dickerson, at p. 9) bringing the total capital costs to possibly over \$20 million. However, no details 5 have been provided to show what this includes. Heidelberg mentions 20-foot high tree covered 6 berms around the quarry as a noise mitigation barrier, conveyor systems for rail loading and some 7 other equipment. The Vulcan facility next door has over 15,000 feet of track within its facility for 8 rail support tracks, loading, car storage for empties and unit train building. This puts Sandersville at 9 a competitive disadvantage. Unit trains would either need to be built within the Heidelberg facility 10 on extensive tracks able to handle two 100-car long trains, or these tracks will need to be built 11 elsewhere on the new railroad's system, perhaps at the yard planned for Galilee Rd. Wherever they 12 are built, they add substantially to the overall capital costs for the project. The Vulcan unit train 13 operation will continue to be more competitive since it is established, trains are built in facility, and 14 it is served directly by CSX.

15 Capital costs include all costs associated with establishing the project. Numerous pieces of 16 this project have been left out of the capital costs. One example is that CSX will likely construct the 17 siding into the new interchange tracks from its own main line. However, these costs still need to be 18 included in the capital costs; CSX will be recovering their costs for such construction either by 19 billing them back to the new short line railroad (Sandersville), or by charging extra in their rates for 20 traffic off this new railroad.

The key is that whoever is paying for the line other than Sandersville, whether that is investment partners and shippers, financing from a private lender, or public funding, will require the project to be feasible. At a minimum, the revenue or savings must recover the costs. Even more likely, there is an expected rate of return on the costs, putting even more pressure on the project to 1 support itself.

2 Capital costs would not be an issue if there were sufficient traffic and revenue to justify the 3 project. Rail is not a "build it and they will come" industry. Traffic and revenue levels are the 4 lifeblood of any railroad. Several shippers have stated "they would use" the line, but they have not 5 given traffic estimates nor committed any traffic to justify the capital costs. Several of them 6 mentioned wanting competitive direct rail access to CSX markets, yet they are not even located on 7 Sandersville's new short line. Most of them are located in Sandersville, Georgia, on the existing 8 Sandersville Railroad almost 20 miles away. For them to utilize Sandersville's new line, they would 9 need to pay to truck their product to Sparta (*adding* trucks to the local roadways, not removing them), 10 transload it to the new railroad, pay the Rule 11 rate for the new railroad, plus CSX's line haul rate. 11 This makes traffic from these customers unlikely.

Pittman Construction, which is located inside Hanson Quarry, is the only other customer actually on the proposed new railroad who could use it. If Pittman were to commit traffic, it would need to have enough traffic to justify and recover costs for an additional rail spur into its own facility. Thus far, Pittman has not identified or quantified a plan for such a track, costs for it, or the traffic to justify it, so the only viable traffic to consider for this project at this time is the Heidelberg traffic. However, this traffic should also be verified to ensure that Heidelberg actually has a market able to receive all 400,000 tons of unit train traffic.

Heidelberg already ships 250,000-350,000 tons of aggregate annually by truck to local markets. That local traffic will always move by truck, getting the aggregate directly to the local job sites, most of which are not located on the rail line. Heidelberg noted that its quarry capacity would be 700,000 annual tons, which only leaves 350,000-450,000 remaining tons to move by rail (vs. the 500,000 pitched in the presentations). If we look at 400,000 tons, that is 8,000 tons per week, or 16 railcars per day at most. This is a miniscule amount of traffic to justify constructing a new rail line.

1 Another key unanswered question for feasibility analysis is also how long it will take Heidelberg to 2 expand their quarry and be ready to ship another 400,000 additional tons.

3 Also, capacity does not equal traffic. All companies wish they had orders for 100 percent of 4 their product. The traffic will be dictated by the demand for the aggregates and Heidelberg's ability 5 to compete for market share. Heidelberg indicated that it wanted to compete for CSX markets like 6 Savannah, Wilmington, and North Carolina, but this wish appears to be speculative at this time. No 7 market analysis or traffic demand information was provided, let alone Heidelberg's established 8 competition in these markets. Sandersville admitted in its response to the Hearing Officer's Data 9 Requests that "no [market] surveys [are] in its possession, custody, or control." (August 10, 2023) 10 Sandersville's Objections and Responses to Subpoena to Testify and Duces Tecum, at p. 8.) 11 Currently, Vulcan Materials is directly served by CSX. This means that Vulcan's rail rate includes 12 only CSX in its routing. Heidelberg's rail rate will need to include CSX's rate plus the rate of the 13 new short line railroad. Because of the low margin for transportation costs with aggregates, this 14 difference in rate will have a significant impact. Another major competitor, Martin Marietta 15 Materials, is located with direct CSX access in Camak with even lower costs than Vulcan located at 16 the end of the branch line. Even if the new short line were to lower its rate for Heidelberg, it cannot 17 lower the rate under its own cost to operate, and the lower profit margin it charges, the thinner the feasibility of the line becomes.¹ Feasibility is determined by the cash flow after operating costs for 18 19 capital cost recovery.

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Desire for other markets does not constitute need. If this were someone's own property, they 21 could risk whatever capital they wished and chase those desires for better or worse. However, in

¹ The Georgia Legislature has passed laws granting the Public Service Commission the power to regulate a railroad's intra-state rates. O.C.G.A. § 46-8-20. It does not appear that the Commission currently exercises this power, and it is unknown whether, or to what extent, the Commission will attempt to exercise this power in the future.

order to take someone else's personal property away in the state of Georgia, there must be a public use. The need has definitely not been proven at all, and it is certainly not a present need since so many capital expenses will be needed beyond what Sandersville Railroad has presented and since all customers except for Heidelberg have not even committed specific traffic levels to established markets. There is only one customer proven for this project, making it a private benefit versus public.

Examination of the customers shows that the only customer with viable traffic at this time is Heidelberg. The condemnation would be for the private use of Sandersville Railroad with a single customer. There are alternatives to this customer (as well as all other customers suggested) as they currently use trucking or have access to rail already. Adding at-grade crossings always increases risk. Members of the public who are actually affected by this project are adamantly opposed to it. There is no proof of any public that would benefit from the project.

Another major issue with this proposed operation is the lack of any feedback or direction from CSX. CSX is the Class I railroad carrier connecting this proposed line to the national rail system and will dictate what is required for infrastructure to connect as well as service, equipment and rates. CSX's requirements to handle this project will likely change its costs (usually adding to them) for both capital costs and operating costs. Signoff from the connecting Class I carrier is always required before moving forward with a project. This could affect train sizes and volumes. They will not begin construction on the spur to connect until they approve the service and infrastructure.

19 Several of the figures presented in the plan also do not seem to make sense. The plan claims 20 that one train per day will operate each way on the line. However, for one 60-80 car train for a single 21 customer, it should require only one train per week on the line to bring this weekly train to 22 interchange. To operate a trip more often would be inefficient and increase the rail costs significantly 23 for no reason. In addition, the truck to railcar ratio does not make sense. A standard ratio is maximum 24 25 lading tons per truck and 100 lading tons per railcar, for a ratio of 4:1. Specialized equipment is needed to increase those maximum ladings to 28 tons or up to 114 tons respectively (for the same ratio). However, no information has been provided on specialized dedicated equipment, and such equipment would increase the capital costs for the project. Therefore, the trucks currently used or required presented by Sandersville Railroad for Heidelberg make no sense. In fact, any trucks currently used by Heidelberg for local markets would continue to be served by trucks, and if Heidelberg can only reach CSX markets with rail, then absolutely zero trucks are removed from the highways with this project.

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THE BENEFITS PROMISED BY SANDERSVILLE ARE ILLUSORY

Q. WHAT IS YOUR OPINION ABOUT THE BENEFITS SANDERSVILLE CLAIMS WILL RESULT FROM ITS PROPOSED RAILROAD?

12 A. Those benefits are illusory. If this were simply an economic development project for which a grant (free money) was received to install a project for the hope of future economic 13 14 development, there might be less concern over the project proving it could support itself (as opposed 15 to being a waste of money). However, the trade-off for this type of funding is usually that an 16 economic development agency seeking out or applying for such funds has likely already performed 17 the studies needed to show significant need or ability to use the project. There would appear to be 18 an economic development entity behind and supporting the project: the Sparta Hancock 19 Development Authority (SHDA). However, research indicates that this organization may have only 20 one member, Mr. Haywood, mayor of Sparta, so it is not clear whether any actual economic 21 development organization, professional expertise or completed studies behind this project. Based on 22 the information provided so far in several testimonies, no proof has been presented to show actual 23 economic benefits for the county and community (other than a basic incremental increase in tax 24 revenue).

1 Another quality of economic development projects is that they are usually designed with the 2 support of the communities they are supposed to benefit. There is almost always a public feedback 3 component to these projects. This does not mean forcing the community to legally fight the project 4 with a day in court, but proving that a public feedback process is performed as part of the project's 5 due diligence before proceeding with any options. Usually multiple scenarios are developed and 6 presented and the public feedback is a factor in determining which option is chosen - the most 7 benefits with the least harm, treating harm to individuals in the community and their properties as 8 harm. It is possible in many of these circumstances that the lowest cost option is not the harm-9 minimizing option. This public process is another Trade-off for access to public funds with no future 10 fiscal responsibility to justify the funds. The County Board of Commissioners who Mr. Haywood 11 testifies asked him to be the Executive Director of SHDA is not on record as supporting this project 12 specifically because of the community's opposition to it.

13 There also seem to be questions as to whom this project benefits. Obviously, any increased 14 business and revenue within the County is beneficial in tax revenue. However, this is rarely the only 15 or main benefit for a project of this scale and physical impact. SRC and Heidelberg claim that the 16 project will add numerous jobs, but many of the jobs for these operations (indeed all of the jobs from 17 SRC) would be handled by existing personnel who live in other counties. This would also likely be 18 the case for any increased spending from the new business brings since its headquarters is in 19 Sandersville. Interviews with residents claimed that most of the workers at the quarry were not 20 residents of Hancock County. Unless the new jobs created are for residents of Hancock County, then 21 it isn't really economic development for the county or city.

These economic benefits claimed by the project have simply not been proved based on theinformation provided to date.

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Q: ARE THERE OTHER PROBLEMS WITH THE RAILROAD'S ANALYSIS OF

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THE BENEFITS OF THIS PROJECT?

2 A: Yes. One example is its discussion of the current unemployment rate in Hancock County. 3 It's true that Hancock County has one of the lowest per capita incomes related to other counties and 4 businesses have been closing over the last several decades. Although a large portion of residents 5 within Hancock County are not employed, this is not an unemployment figure. Over 25% of 6 Hancock County residents are over the retirement age of 65 and live in Sparta because they have 7 retired there to live away from heavy industry. Numbers are being thrown around to create an 8 impression of grand economic development and opportunity for everyone in the County, but it is 9 important to examine those numbers to see how they are really benefitting those impacted or whether 10 they are just a clever spin.

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12 **REASONABLE ALTERNATIVES TO SANDERSVILLE'S PLANS EXIST**

Q: ARE THERE OTHER OPTIONS HANCOCK COUNTY COULD CONSIDER TO ENCOURAGE GROWTH?

A: Yes. The county might look at other options for economic development such as capitalizing on the historical and environmental aspects of the county as a retreat or tourist locale. In addition, it could encourage commercial development along the existing I-15 and I-16 corridors versus pushing through a brand new and unnecessary right of way. There are numerous avenues toward economic development that do not take people's private property because someone else wants it or doesn't appreciate how they use it.

The county would get the tax benefits of the quarry expanding whether the rail spur is constructed or not if Heidelberg uses the transloading option. Heidelberg would also still add the jobs it has noted, whether those are Hancock County residents or not. However, there would be no property condemnations and it would save at least \$20 million in costs being paid by someone else, possibly taxpayers if the project is paid for with public funding. The current local markets served by
 Heidelberg with trucks would continue, with no trucks being removed from existing roadways, and
 the transload option for Heidelberg adds only seven daily trucks to the roadways.

4 Since Georgia does not allow condemnation for economic development purposes, this 5 project must present a clear and present (not many years down the line) need for this property for 6 more than one customer. This has not been done to date. For any funding partners in this project, as 7 presented to the courts so far, the project is not feasible itself and would not produce any rate of 8 return for decades. Although much information has been requested to answer questions and resolve 9 many of the assumptions that had to be made with this report, it is doubtful that enough traffic can 10 be produced within the foreseeable future to justify the project or the rates CSX would charge to 11 operate on the branch line. There seems to be much talk of "other shippers on the line" and future 12 development "on the line." And yet, there are no other shippers on it without substantial additional 13 unjustified capital. Just because a railroad starts up hoping to draw more industries does not mean 14 the serving Class I CSX will not charge high (uncompetitive) rates to move it. Unless there are plans 15 to continue taking property as "needed" and try to connect this new line to another railroad to gain 16 NS and CSX access, which would cause competition alarms with Norfolk Southern and the STB, 17 and is also not the purpose presented to the courts for these condemnations, then most of the 18 testimonies regarding future possible traffic, future speculative facilities, hopes for economic 19 development, etc. are simply wishes and misinformed about where the actual proposed line is located 20 and how it connects to the national rail system.

21 Q. DOES HEIDELBERG HAVE FEASIBLE ALTERNATIVES TO THE PROPOSED 22 NEW RAILROAD?

A. Yes. The least-impact alternative for Heidelberg to utilize rail and still reach CSX markets
 would be to simply construct an aggregate transload on the CSX mainline. A transload facility is set

18

1 up to transfer the aggregates from one mode to another, which in this case would be set up to quickly 2 transfer the aggregates from trucks to the unit train railcars. These tracks could be constructed on 3 the north side of the CSX tracks and would simply need two tracks—one for pick up of the loaded 4 train and one for set out of empty cars. Heidelberg can truck the aggregates on existing roads for 5 five miles with minimal improvements and load the railcars exactly as it would within its facility. It 6 would only require about 6-8 trucks to handle the 1,000 tons per day, or up to 64 truckloads total. 7 This would be a fraction of the capital costs required for the new rail line, and remove the additional 8 factor of a short line railroad rate into Heidelberg's transportation costs, possible allowing them to 9 actually compete with the larger quarries on CSX direct railroad route.

A transload could also be set up at the same location for miscellaneous customers if that traffic becomes substantiated. Again, if set up right on the CSX main line on the CSX side of Highway 16, the capital costs are immensely reduced and likely feasible. The total costs to the shippers using this transload would be much lower than running through another whole railroad to reach CSX. This option could also be constructed quickly and with minimal impact to the community or other property owners.

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<u>SANDERSVILLE'S PLAN IS NOT ECONOMICALLY FEASIBLE</u>

18 Q. WHAT DOES IT MEAN FOR A RAILROAD TO BE ECONOMICALLY 19 FEASIBLE?

- A. At a minimum, the revenue or savings must recover the capital costs. Feasibility is determined by the cash flow after operating costs for capital cost recovery. A short-line railroad normally recovers its initial capital costs in 5-10 years.
- Q. IS SANDERSVILLE'S PLAN TO BUILD AND OPERATE THE "HANSON
 SPUR" ECONOMICALLY FEASIBLE?

19

A. No. Attached as Exhibit 3 is an analysis examining the costs, traffic, and feasibility of the operations suggested in this project, as well as the alternatives. These are studies that should have been performed by Sandersville itself, but as it admitted in its response to the Hearing Officer's Data Requests, Sandersville has performed no feasibility analysis. My study is based on very limited information from Sandersville and should be updated once (if) more detailed information is provided. However, they amply illustrate the concerns with Sandersville's plans at this time.

7 The lack of information provided, or possibly even developed to this point, shows that this 8 project should not have been pushed this far yet. It makes no sense that Sandersville Railroad would 9 operate this line without a profit. Even the \$7.4 million that Sandersville Railroad says it will fund 10 itself would not be recuperated in over 20 years, let alone the full costs of the project of over \$20 11 million. A chart of the railroad's projected recovery of costs is attached as Exhibit 4.

12 In addition, whoever is financing the project other than Sandersville will expect a return on 13 their investment. If the project is to be funded by public funding, the funding agency will expect the 14 project to be feasible. Again, I have never seen a project of this size without a feasibility study to 15 support it. The project has either not been studied enough to ensure it is sustainable and worth the 16 investment (and initial impact to the community) or the relevant details have been withheld to 17 attempt to push the project through without proper vetting. Until the details requested have been 18 provided and a thorough feasibility analysis performed, this project should not be pursued as it could 19 potentially be a constant drain on community, county, and state resources.

The project proposed by Sandersville in its direct testimony is not feasible and would take decades to recover its costs. No sensible person, investor, or funding agency would spend this kind of money on a project that can only guarantee less than \$500,000 in annual revenues. The feasibility analysis, which is missing key data requested from Sandersville Railroad and attorneys, shows that with current information provided, the project does not pan out. <u>SANDERSVILLE'S PLAN DOES NOT MEET THE STATUTORY STANDARDS FOR</u>
 <u>THE USE OF EMINENT DOMAIN IN GEORGIA</u>
 Q. WHAT IS YOUR UNDERSTANDING OF THE STATUTORY REQUIREMENTS
 FOR THE USE OF EMINENT DOMAIN IN GEORGIA?
 A. I understand that railroads may use eminent domain:

6 (1) To reconstruct its lines or tracks, to build one or more additional main tracks, to relocate
7 any line or portions of a line, and to build, as a substitute for trestles, embankments upon
8 which tracks may be laid or to widen cuts where necessary for proper construction or
9 maintenance;

10 (2) For obtaining gravel and other material, to take as much land as may be necessary for the 11 of construction, operation, and maintenance of such purpose road: 12 (3) To cut any trees that may be in any danger of falling on the tracks or obstructing the right 13 of way, making compensation therefor provided by law; as 14 (4) To build and maintain such additional depots, tracks, and terminal facilities as may be 15 necessary for the proper accommodation of the business of the company; and 16 (5) To construct, maintain, and operate tracks for the purpose of connecting two or more 17 lines of railroad operated by the same company not more than ten miles apart.

18 That comes from O.C.G.A. § 46-8-120. Only O.C.G.A. § 46-8-120(4) is relevant here: "to 19 build and maintain such additional depots, tracks, and terminal facilities as may be necessary for the 20 proper accommodation of the business of the company."

Q. DOES SANDERSVILLE'S PLAN SATISFY O.C.G.A. § 46-8-120(4)'S REQUIREMENT OF BUILDING AND MAINTAINING ADDITIONAL TRACKS AS MAY BE NECESSARY FOR THE PROPER ACCOMMODATION OF THE BUSINESS OF THE COMPANY?

A. No. Sandersville's proposed 4.5-mile short line railroad connecting the Hanson Quarry with the CSX line is not "necessary for the proper accommodation" of Sandersville's "business." The benefits promised by Sandersville are illusory. Reasonable alternatives exist, and the project is not financially feasible. Pursuing the so-called "Hanson Spur" would harm Sandersville itself and the surrounding community. A project that harms the business itself and its neighbors is certainly not "necessary for the proper accommodation" of that business.

7

Q. DOES THIS CONCLUDE YOUR TESTIMONY?

8 A. Yes; however, this report contains my findings and conclusions to date based on 9 information provided and developed so far. Therefore, I reserve the right to amend or supplement 10 this report if new information becomes available.

CERTIFICATE OF SERVICE

I hereby certify that on this 25th day of August, 2023, a copy of the foregoing Pre-Filed

Responsive Testimony of Gary Hunter has been served via electronic mail and U.S. First-Class Mail

on the following pursuant to GA. COMP. R. & REGS. 515-16-16-.02; 515-2-1-.04(4)(b), (3):

VIA Electronic Mail and U.S. First-Class Mail:

L. Craig Dowdy Steven L. Jones TAYLOR ENGLISH DUMA, LLP 1600 Parkwood Circle Suite 200 Atlanta, Georgia 30339 Telephone: (770) 434-6868 Facsimile: (770) 434-7376 cdowdy@taylorenglish.com sjones@taylorenglish.com Robert S. Highsmith, Jr. Laura E. Flint HOLLAND & KNIGHT LLP 1180 West Peachtree Street NW Suite 1800 Atlanta, Georgia 30309 Telephone: (404) 817-8500 Facsimile: (404) 881-0470 robert.highsmith@hklaw.com laura.flint@hklaw.com

Counsel for Petitioner Sandersville Railroad Company

Robert Donald Garrett, Sr. Sarah V. Garrett 1335 Shoals Road Sparta, GA 31087

Marvin Smith, Jr. Patricia Smith 15500 Avery Road Rockville, Maryland 20855

Leo John Briggs Georgia Ann Briggs 4500 Hidden Stream Drive Loganville, GA 30052

Donna N. Garrett 154 Lakeview Drive Sparta, GA 31087

Herus Ellison Garrett 111 Brookwood Court Eatonton, GA 31024

Property Owners

William Blaine Smith Helen Diane Smith 823 Chatsworth Drive Accokeek, MD 20607

Joel Bradford Reed Kathy Lynn Reed 5 Dogwood Lane Chatsworth, GA 30705

Sally G. Wells 140 Dunn Road Sparta, GA 31087

Verne G. Hollis 373 Hamilton Street Sparta, GA 31087

Thomas Ahmad Lee 8201 Brookriver Drive, Ste 246 Dallas, TX 75247 Jamie Rush Malissa Williams Miriam Gutman SOUTHERN POVERTY LAW CENTER 150 E. Ponce de Leon Avenue, Suite 340 Decatur, Georgia 30030 Telephone: (404) 673-6523 jamie.rush@splcenter.org malissa.williams@splcenter.org miriam.gutman@splcenter.org

Counsel for Intervenors No Railroad in Our Community Coalition ("NROCC")

Nancy Gibson Georgia Public Service Commission 244 Washington Street, SW Atlanta, Georgia 30334 Telephone: (404) 463-0882 Facsimile: (770) 342-3054 E-mail: ngibson@psc.ga.gov

Designated Hearing Officer

Rob Trokey Georgia Public Service Commission 244 Washington Street, SW Atlanta, GA 30334 E-mail: rtrokey@psc.state.ga.us

Director, Electric Unit of the Public Service Commission

DATED this 25th day of August, 2023.

Sallie Tanner Georgia Public Service Commission 244 Washington Street, SW Atlanta, GA 30334 Telephone: (404) 656-4501 Facsimile: (404) 656-2341 E-mail: stanner@psc.ga.gov

Executive Secretary of the Public Service Commission

Ray-Kelle Preston Georgia Public Service Commission 244 Washington Street, SW Atlanta, GA 30334 E-mail: rpreston@psc.ga.gov

Grant E. McBride Georgia Bar No. 109812 SMITH, WELCH, WEBB & WHITE, ATTORNEYS AT LAW 2200 Keys Ferry Court P.O. Box 10 McDonough, GA 30253 gmcbride@smithwelchlaw.com Tel.: 770-957-3937 Fax: 770-957-9165

Counsel for Property Owner Respondents