**BEFORE THE**

**GEORGIA PUBLIC SERVICE COMMISSION**

|  |  |
| --- | --- |
| **IN THE MATTER OF GEORGIA POWER COMPANY’S TWENTY-SEVENTH SEMI-ANNUAL VOGTLE CONSTRUCTION MONITORING REPORT** | **DOCKET NO. 29849** |
|  | **PUBLIC DISCLOSURE** **DIRECT TESTIMONY** |  |
|  | **AND EXHIBITS** |  |
|  | **OF** |  |
|  | **STEVEN D. ROETGER****WILLIAM R. JACOBS, JR., PhD.** |  |

**ON BEHALF OF THE**

**GEORGIA PUBLIC SERVICE COMMISSION**

**PUBLIC INTEREST ADVOCACY STAFF**

**JANUARY 3, 2023**

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## I. INTRODUCTION

**Q. PLEASE STATE YOUR NAMES, TITLES AND BUSINESS ADDRESSES.**

**A**. My name is Steven D. Roetger. I am the lead analyst for the Georgia Public Service Commission (“Commission”) Staff Public Interest Advocacy Team for the Vogtle Construction Monitoring Docket 29849. My business address is 244 Washington Street, S.W., Atlanta, Georgia, 30334.My name is William R. Jacobs, Jr., Ph.D. I am a principal with WRJ Associates, LLC. My business address is 5775 Charleston Bay Drive, Cumming, Georgia, 30041.

**Q. MR. ROETGER, PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

**A.** I hold a Bachelor of Business Administration degree from Georgia State University. I have been employed by the Georgia Public Service Commission since September of 2008, primarily in the capacity as the Staff team leader for monitoring the Plant Vogtle Unit 3 and 4 Project under Docket 29849. Also, I was a member of the Public Interest Advocacy Staff team for the Plant Vogtle Unit 3 and 4 Certification (Docket 27800), and a Commission Advisory Staff team member for various other proceedings. Prior to joining the Commission, I held various positions in either an accounting or finance capacity for firms in different industries. My resume is included in Exhibit STF-SDR-1.

**Q. DR. JACOBS, PLEASE SUMMARIZE YOUR EDUCATIONAL BACKGROUND AND EXPERIENCE.**

**A.** I received a Bachelor of Mechanical Engineering in 1968, a Master of Science in Nuclear Engineering in 1969 and a Ph.D. in Nuclear Engineering in 1971, all from the Georgia Institute of Technology. I am a registered Professional Engineer and a member of the American Nuclear Society. I have more than forty years of experience in the electric power industry including more than twelve years of nuclear power plant construction and start-up experience. I have participated in the construction and start-up of seven nuclear power plants in this country and overseas in management positions including start-up manager and site manager. As a loaned employee to the Institute of Nuclear Power Operations (“INPO”), I participated in the Construction Project Evaluation Program, performed operating plant evaluations and assisted in development of the Outage Management Evaluation Program. Since joining GDS Associates, Inc. in 1986, I have participated in rate case and litigation support activities related to power plant construction, operation and decommissioning. I have evaluated nuclear power plant outages at numerous nuclear plants throughout the United States. I served on the management committee during construction of Plum Point Unit 1, a 650 Megawatts Electric (“MWe”) coal fired power plant. As a member of the management committee, I assisted in providing oversight of the Engineering, Procurement and Construction (“EPC”) contractor for this Project. I have assisted the Georgia Public Service Commission as the Independent Construction Monitor in providing oversight of the Vogtle 3 and 4 Project since August 2009. In July 2022, I formed WRJ Associates, LLC to continue my role as the Commission’s Independent Construction Monitor of the Vogtle 3 and 4 Project and assist the Staff in preparation for the Vogtle prudence evaluation. My resume is included in Exhibit STF-WRJ-1.

**Q. WHOM ARE YOU REPRESENTING IN THIS PROCEEDING?**

**A.** We are representing the Commission’s Public Interest Advocacy Staff (“Staff”) Team in this matter.

**Q. MR. ROETGER, WHAT IS YOUR INVOLVEMENT WITH THE VOGTLE 3 AND 4 PROJECT?**

**A.** Since Docket No. 27800, I have been directly involved in the oversight of the Plant Vogtle Unit 3 and 4 Project (“Project”) as lead analyst of the Staff Team. I have closely monitored the Project with Dr. Jacobs since certification. Among other oversight, along with Dr. Jacobs, I monitor the Project areas that either have realized schedule delays or show a risk of potentially experiencing delay or increased Project cost. I have testified in the Eighth through the Twenty-Sixth Semi-Annual Vogtle Construction Monitoring (“VCM”) proceedings.

**Q. DR. JACOBS, WHAT IS YOUR INVOLVEMENT WITH THE VOGTLE 3 AND 4 PROJECT?**

**A.** I am the Commission’s Independent Construction Monitor (“CM”) for the Project. My duties are to assist the Staff Team in its regulatory oversight of all aspects of the Project and to keep the Commission informed of significant Project issues or changes in the Project forecast Cost and Schedule as they occur. In addition, I keep the Commission informed of significant challenges to the Project that could impact the Project forecast Cost and/or Schedule. I have presented testimony in the Plant Vogtle Unit 3 and 4 Certification (Docket 27800) and the First through the Twenty-Sixth Semi-Annual VCM proceedings describing the construction monitoring activities, the status of the Project and any concerns or significant issues.

**Q. WHAT IS YOUR ASSIGNMENT IN THIS PROCEEDING?**

**A.** Our assignment is to present the results of the Staff’s oversight from certification of the Project to the present with emphasis on the time period covered by the Twenty-Seventh Semi-Annual VCM Report (“27 VCM”), of January 1, 2022 to June 30, 2022. In this testimony, we present our analysis of the current status of the Project and discuss at a high level the status of the most recent Schedule and Cost forecast provided by the Company and identify risks and areas of concern for the Project.

**Q. WHY DID MR. DON N. GRACE NOT FILE TESTIMONY IN THIS VCM PROCEEDING?**

A**.** VMG, including Mr. Grace, is currently focusing on preparing for the prudence evaluation. VMG did assist in providing Staff’s current estimate of Total Project Cost and the Commercial Operation Dates (“COD”) for Units 3 and 4 for this testimony.

**Q. HAS STAFF FURTHER AUGMENTED ITS TEAM TO PREPARE FOR THE PRUDENCE EVALUATION?**

A**.** Yes. Staff has retained the services of J. S. Held LLC. J. S. Held specializes in, among other matters, performing construction management and oversight of all major types of construction including nuclear. Their expertise in performing an ‘independent review’ of Southern Nuclear Company’s (“SNC”) management of the Project since inception of construction will provide Staff with valuable information and opinions for the prudency evaluation. Additionally, J.S. Held has the ability to work with and manage large volumes of data. This ability to ‘data mine’ can often lead to the identification of trends that would otherwise have been missed. This is a critical ability given the complexity and longevity of the Project.

**Q. PLEASE EXPLAIN THE TERM ‘INDEPENDENT REVIEW’ IN THE RESPONSE ABOVE.**

**A.** At Staff’s request, J. S. Held will be performing their own independent evaluation with regards to SNC’s management of the Project, which is independent of any analyses performed by the Staff Team to date. Staff believes that this independent review will strengthen any Staff recommendations regarding costs of the Project to be recovered from ratepayers. J. S. Held will provide substantive analytical conclusions, ‘best practices’ applications conclusions, and experience.

**Q**. **PLEASE DESCRIBE THE CONSTRUCTION MONITORING PROGRAM THAT THE STAFF TEAM HAS IMPLEMENTED TO MONITOR THE CONSTRUCTION OF THE VOGTLE 3 AND 4 PROJECT.**

**A.** As described in prior VCM testimonies, the Staff Team continues to actively monitor the Project. Monitoring activities include monthly meetings between Staff and Company personnel to discuss Project status. Since COVID-19 has diminished, the Staff Team has begun regular site visits again with Mr. Roetger, Dr. Jacobs, Dinos Nicolaou, and Mr. Grace conducting a walkdown of both Units in mid-November. Staff continues to be active in all major site related meetings such as the Monthly Project Review (“MPR”) meeting. We review the Company’s Weekly Metrics Reports, Monthly Status Reports including addenda, and submit data requests to the Company for additional information. The Team has continued its review of the Company’s process for handling Project invoices from WEC[[1]](#footnote-1) and Bechtel[[2]](#footnote-2), and other Company contractors. This includes review of the Project cost control procedures and sampling of processed invoices. Please refer to the Shemetha Q. Jones testimony for further details on the cost review Staff performs. Other examples of activities conducted by the Staff Vogtle Construction Monitoring Team include:

* Review of Monthly Status Reports issued by Bechtel and Westinghouse;
* Review of the Company’s Semi-Annual VCM Reports and testimony;
* Preparation of discovery requests for additional information as needed following review of the monthly status reports, semi-annual construction monitoring reports or meetings with the Company;
* Monitoring via teleconference the site Plan of the Day and Work-To-Go meetings along with other site meetings;
* Monitoring of Change Control Board meetings and decisions;
* Attendance via teleconference in bi-weekly SNC Management Update calls;
* Attendance in monthly meetings with the Company to review the Project Management Board presentation;
* Participation in Nuclear Regulatory Commission (“NRC”) public meetings in person and via conference call as appropriate;
* Review of public correspondence between the Company and the NRC;
* Review of correspondence between the Contractor and the Company;
* Review of trade articles and journals related to new nuclear power plant development.

**Q. WHAT TIME PERIOD BEYOND JUNE 30, 2022 DOES YOUR TESTIMONY COVER AND WHY?**

**A.** The results of our monitoring includes the July through December, 2022 beyond the VCM 27 time period. Staff also includes monitoring observations up to the most recent months for which Staff has accurate data in order to keep the Commission apprised of the status of the Project in as close to real time as possible.

**Q. HAS STAFF’S STANDARD FOR EVALUATING THE PERFORMANCE OF SNC AND GEORGIA POWER COMPANY CHANGED AS A RESULT OF COVID-19?**

**A.** No. Under all circumstances, Staff uses the reasonableness and prudency standards as dictated by statute.

**Q. HAS STAFF LOOKED AT THE COSTS AND SCHEDULE IMPACTS OF COVID-19?**

**A.** Now that COVID-19 has been present on the Project, Staff is able to factor into its analyses and conclusions assumptions regarding the impacts of the virus. However, it is important to note, that COVID-19 has not been a material driver of costs and delays for approximately the last 36 months and Staff does not anticipate it to become a material cost and schedule driver for the balance of the construction and startup of Unit 4.

**Q. DOES STAFF BELIEVE THAT THE WESTINGHOUSE BANKRUPTCY STILL DRIVES MATERIAL COST INCREASES AND SCHEDULE DELAYS?**

A. No. For VCM 17 the Company submitted an estimated Total Project Cost of $7.3 billion for its share of the Project. This estimate included the costs of the Westinghouse bankruptcy and schedule delay. The amounts written off by the Company since the 17th VCM totaling $2.5 billion[[3]](#footnote-3), in Staff’s opinion, were not the result of the bankruptcy but rather other factors for which SNC had control to mitigate.

## II. UNIT 3 STATUS

**Q. WHAT IS THE STATUS OF UNIT 3 AT THE TIME OF FILING YOUR TESTIMONY?**

**A.** At the time of drafting this testimony, Unit 3 is in Mode 3 (see table below for description of Modes) and conducting startup testing. The next major milestone is Initial Criticality which is scheduled for XXXXX in the Risk Adjusted Schedule (“RAS”). The current RAS forecasts Unit 3 initial synchronization to the grid on XXXXXX, achieving 100% power on XXXXX and Commercial Operation on 3/31/2023. The major activities from this point forward include completion of the startup test program from Initial Criticality to 100% power and achieving Commercial Operation. The startup test program is described in more detail later in this testimony. During startup testing, the secondary plant will be exposed to normal operating temperatures and pressures for the first time. Staff anticipates there could be numerous issues discovered during this time that may result in delays.

**Q. PLEASE EXPLAIN THE ROLE OF THE TECHNICAL SPECIFICATIONS IN GOVERNING OPERATION OF THE UNIT AND ALSO EXPLAIN THE MODES OF PLANT OPERATION PRESCRIBED BY THE TECHNICAL SPECIFICATIONS.**

 **A.** Technical specifications are part of the plant’s license and provide the rules by which the plant must be operated. They also specify which equipment must be operable for each Mode of plant operation and also specify what actions must be taken within specific time limits if key equipment becomes inoperable. Plant Modes of operation are described in the Technical Specifications as follows:

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| MODE | TITLE | REACTIVITYCONDITION(Keff) | % RATEDTHERMALPOWER (**a**) | AVERAGEREACTORCOOLANT TEMPERATURE(DEGREES F) |
| 1 | Power Operation | >0.99 | >5 | NA |
| 2 | Startup | >0.99 | <5 | NA |
| 3 | Hot Standby | <0.99 | NA | >420 |
| 4 | Safe Shutdown (**b**) | <0.99 | NA | 420>Tavg>200 |
| 5 | Cold Shutdown (**b**) | <0.99 | NA | <200 |
| 6 | Refueling (**c**) | NA | NA | NA |
| (**a**) | Excluding Decay Heat. |  |  |  |
| (**b**) | All reactor vessel head closure bolts fully tensioned. |  |  |  |
| (**c**) | One or more reactor vessel head closure bolts less than fully tensioned. |  |  |  |

Keff is a measure of the criticality of the reactor core with Keff < 0.99 being sub-critical, and with Keff > 0.99 the core is considered to be critical. Criticality

means that a self-sustaining nuclear reaction is occurring.

**Q. PLEASE BRIEFLY DESCRIBE THE UNIT 3 PLANNED STARTUP TESTING SEQUENCE FROM THE CURRENT STATUS THROUGH COD.**

**A.** The startup testing program begins with Initial Criticality, the first time the reactor core is brought to a condition with a self-sustaining nuclear reaction and proceeds in a series of increasing power levels until testing at 100% power is completed. Following Initial Criticality, a series of tests are conducted at very low power to verify that the reactor physics characteristics of the core are as designed. After the low power testing is complete, the power level of the Unit is increased to 25% and the Unit is synchronized to the electric grid for the first time. The Unit is held at 25% power while the testing of the Unit’s secondary systems are conducted. Upon completion of the 25% power testing, the Unit is tested at increasing power levels of 50%, 75%, 90% and finally 100% power. Testing at these power levels includes verification that the Unit performs as designed to various events that can occur during normal operation including load swings, loss of offsite power, load rejections and plant trips from 100% power. Following completion of these tests the plant will shut down and conduct a maintenance outage to perform planned maintenance and correct any issues that were identified during the startup testing. Upon completion of the maintenance outage, the Unit will be declared to be in commercial operation. The RAS duration of startup testing from Initial Criticality to commercial operation is planned to be XX days with commercial operation planned for 3/31/2023.

**Q. PLEASE COMPARE THE VCM 26 DATES TO THE VCM 27 DATES FOR THE MAJOR MILESTONES OF FUEL LOAD AND COD FOR UNIT 3 AS SHOWN IN THE VCM REPORTS.**

**A.** Schedule performance during VCM 27 has improved compared to the performance during VCM 26[[4]](#footnote-4). While forecast Unit 3 fuel load and COD Risk Adjusted Schedule dates slipped six to eight months from VCM 25 to VCM 26 as described in our VCM 26 testimony, during VCM 27 fuel load and COD dates have remained within the range forecast in the VCM 26 Risk Adjusted Schedule as shown in Table 1 below.

Table 1 – Comparison of VCM 26 and VCM 27 Unit 3 Milestone Dates

|  |  |  |
| --- | --- | --- |
| Unit 3 Milestone | VCM 26Risk Adjusted Schedule | VCM 27Risk Adjusted Schedule |
| Fuel Load | 8/2022 to 10/2022 | 10/13/22 (A) |
| COD | 12/2022 to 3/2023 | 3/31/23 |

**Q. WHAT IS YOUR VIEW REGARDING ADDITIONAL UNIT 3 SCHEDULE DELAYS COMPARED TO YOUR TESTIMONY IN VCM 26?**

**A.** In our VCM 26 testimony we stated that a more probable forecast for Unit 3 COD was between December 2022 and February 2023. The current Risk Adjusted Schedule for Unit 3 COD is now forecasted for 3/31/2023. We believe this is a reasonable forecast for Unit 3 COD although as discussed further below, the mostly untried secondary plant does present risks that could extend the schedule beyond the 3/31/2023 COD.

**Q. WHAT IS THE CURRENT CRITICAL PATH TO COD FOR UNIT 3 AT THE TIME OF WRITING THIS TESTIMONY?**

**A.** The critical path needed to achieve COD is primarily completion of the activities needed to achieve Mode 1 and then completion of the startup testing sequence described above. Actions required to achieve and complete Mode 1 testing based on the information presented during the Monthly Project Review meeting on December 14, 2022 include:

* Completion of requirements to achieve Mode 2;
	+ Complete 557 degree F Plateau Testing;
	+ Complete Rod Control Testing;
	+ Complete Pressurizer spray and flow verification testing;
	+ Complete RCS flow coastdown to 300 degrees F;
* Complete required secondary plant startup activities including condenser vacuum and feedwater cleanup;
* Achieve Initial Criticality;
* Complete the low power core physics testing;
* Complete the requirements for entry into Mode 1;
* Complete transition of systems to Operations as required during startup;
* Complete the startup testing at plateaus from 25% to 100% power.

**Q. WHAT IS YOUR OPINION OF THE CURRENT UNIT 3 RISK ADJUSTED SCHEDULE WHICH FORECASTS COD ON 3/31/2023?**

**A.** Staff continues to believe that the Company should be able to achieve Unit 3 COD by March 2023 as shown in the current RAS. However, the RAS margin to the Site Working Plan (“SWP”) has decreased from 3.5 months in VCM 26 to approximately 4 weeks from the current SWP COD of 2/27/2023 to the RAS COD of 3/31/2023. Staff continues to believe that the March 2023 COD is not without risk. As we have discussed in prior testimony, Staff’s areas of concern include the fact that many of the systems and components have yet to be tested on the secondary plant, the steam and generating side of the plant, which is a design that has yet to be operated at power. While the primary (nuclear) side of the plant is essentially identical to the four units in China that are operating well, the secondary plant is a unique design that has never been subject to the pressure and temperature conditions experienced when the plant is in operation at full power. There is a strong likelihood that equipment and design issues will be identified during the initial operation of this equipment.

## III. UNIT 4 STATUS

**Q. WHAT IS THE STATUS OF UNIT 4 AT THE TIME OF FILING YOUR TESTIMONY?**

**A.** Vogtle Unit 4 completed the major milestone Cold Hydro Test (“CHT”) on 12/5/2022 with the next major milestone being Hot Functional Test (“HFT”) in which the primary side of the plant is brought to normal operating temperature (“NOT”) and normal operating pressure (“NOP”) using the energy input from the Reactor Coolant Pumps to heat the Reactor Coolant System. The critical path to HFT is completion of penetrations seals and completion of required component and preoperational testing. Data presented at the Monthly Project Review meeting on December 14, 2022 indicates that current electrical production supports the RAS HFT start date of 3/12/2023. The Unit 4 RAS Commercial Operation Date is 12/31/2023. This COD is at the end of the range of CODs presented in VCM 26 of third quarter or fourth quarter 2023.

**Q. WHAT IS YOUR ASSESSMENT OF THE COMPANY’S CURRENT UNIT 4 RISK ADJUSTED SCHEDULE COD OF DECEMBER 2023?**

**A.** As we stated in our testimony in VCM 26, SNC should be able to achieve the Unit 4 Risk Adjusted COD of 12/31/2023 if SNC successfully implements the Lessons Learned from Unit 3 and follows best construction practices. The following best construction practices, which were identified by Staff in previous testimonies as necessary to achieve the 12/31/2023 COD, have not changed:

* Manage the Project using schedules that, while aggressive, are reasonable and achievable;
* Emphasis on first time quality;
* Ensure that all required codes and standards such as IEEE 384 are correctly adhered to in order to avoid costly rework and schedule delays;
* Implementing a “sign-as-you-go” procedure to avoid the large backlog of incomplete IRs and work packages experienced on Unit 3;
* Stay in the bulk construction mode in electrical construction until a high percentage of electrical installation is complete;
* Minimize use of the Partial Release for Test (“PRT”) process;
* Do not push work forward past a scheduled milestone to accomplish a given milestone at the expense of future milestones.

**Q. HAS SNC IMPLEMENTED THESE BEST CONSTRUCTION PRACTICES ON UNIT 4?**

**A.** With some exceptions, yes, SNC has generally implemented these best construction practices. Schedule adherence is better on Unit 4 and milestone dates have not been slipping month per month as on Unit 3. However, the Quality Assurance Aggregate Trend Reports over the past 12 months continue to identify a significant number of adverse quality trends. Also, there seems to be a reduced tendency on the part of Senior Management to push work forward to achieve a milestone. Staff will continue to monitor completion of work activities as more significant milestones are approached.

**Q. PLEASE BRIEFLY DESCRIBE THE RISKS THAT COULD FURTHER DELAY UNIT 4 COD BEYOND DECEMBER 2023.**

**A.** While we believe the Company should be able to achieve Unit 4 COD by December 2023, there are many risks or management decisions that could delay Unit 4 COD if they materialize. The following is Staff’s current assessment of the risks that were identified in our VCM 26 testimony:

* Continued delays to Unit 3 which would delay the transfer of craft and field non-manual personnel from Unit 3 to Unit 4 as planned – *delays in Unit 3 have resulted in delay of resources to Unit 4. These delays may push Unit 4 COD to the end of the range into the fourth quarter 2023*;[[5]](#footnote-5)
* The Company does not effectively implement Unit 3 lessons learned – *Although many of the* “*Unit 3 lessons learned”, which Staff believes are actually good construction practices, they appear to have been generally implemented on Unit 4;*
* The Company is unable to improve electrical productivity as necessary to meet the December 2023 COD RAS – *electrical production currently is reported to support the RAS COD*;
* The Company abandons bulk installation too early to meet near term milestones – *the Company has revised the construction / testing sequence to stay in bulk electrical construction to achieve a more efficient schedule*;
* The Company continues to utilize unachievable schedules – *this risk has not changed. The Company continues to utilize unachievable schedules resulting in the many negative impacts of this approach that we have previously discussed;*
* The Company fails to address potential attrition of experienced craft – *the Company recognizes the risk of not retaining experienced craft and is considering additional incentives to reduce attrition. However, attrition of experienced craft remains a risk;*
* Quality lapses continue to persist – *as stated above, lapses of quality continue to be identified although not as significant as issues identified on Unit 3*;
* Late or emergent procurement items with long-lead times are identified – *this has not been a problem to date. However, we note that there is no trailing unit to be used as a source of parts as needed to address emergent issues. Failure of a key component with a long lead time could result in a significant delay*;
* Engineering cannot improve the speed of resolution of Engineering Service Requests (ESR) for Unit 4 – *timely resolution of ESRs appears to have improved during VCM 27*.

**Q. CAN THE FAILURE OF COMPONENTS ON UNITS 3 AND 4 BE PROBLEMATIC POST DECLARATION OF COMMERCIAL OPERATIONS?**

**A.** Yes. Many of the components and pieces and parts contained in the AP1000 design are unique to that design. As a result of only Vogtle’s two AP1000’s being operational in the world, outside of China, many of the manufacturers and fabricators of the components and pieces and parts no longer produce those items. This makes many of the more critical parts in the Units long-lead time procurements compared with the existing United States commercial nuclear fleet.

## IV. PROJECT COST AND SCHEDULE UPDATE

**Q. DOES STAFF STILL BELIEVE THAT SNC SHOULD BE ABLE TO FINISH THE PROJECT WITHIN ITS RISK ADJUSTED SCHEDULE AND COST?**

**A.** Yes. However, the risks to schedule and cost remain similar to that expressed by Staff in VCM 26. [P16 L4 of this testimony]

**Q. HAS STAFFED REVIEWED THE PROGRESS SINCE VCM 26 TO THE MOST RECENT INFORMATION AVAILABLE AND DEVELOPED ADDITIONAL POSSIBLE DELAY AND COST SCENARIOS FOR EACH UNIT?**

**A.** Yes.With regards to the forecast commercial operations of the Units the second quarter of 2023 is a reasonable possibility for Unit 3 and the first quarter of 2024 is a reasonable possibility for Unit 4.

**Q. WHAT IS STAFF’S BASIS FOR THE EXTENDED SCHEDULES OF THE SECOND QUARTER 2023 AND THE SECOND QUARTER 2024 FOR UNITS 3 AND 4, RESPECTIVELY?**

**A.** The U.S. commercial nuclear fleet’s historical duration between Fuel Load and COD has been approximately 6 months whereas the current forecasts for Unit 3 is 5 months[[6]](#footnote-6) and for Unit 4 is 5 months[[7]](#footnote-7); trending of activities to complete each Unit suggests longer durations for those activities; and experienced slippage of the schedule for each Unit through the latest data points which will in all likelihood continue.

**Q. WHAT IS STAFF’S ESTIMATE OF TOTAL PROJECT COST ON A 100% OWNERSHIP BASIS GIVEN THESE LATER FORECAST CODS?**

**A.** Please refer to the Table below:

|  |
| --- |
| Total Project Cost Estimate At Completion |
|  | ASSUMED CODs | ASSUMED To Go CPI | TPC EAC |
| U-3 | March 2023 | 4.5 | $ 20.7 B |
| U-4 | Dec 2023 |
| PIA/VMG TPC EAC |
| U-3 | April 2023 | > 4.5 | ≥ $ 21.0 B |
| U-4 | April 2024 |

**Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

**A.** Yes.

 EXHIBIT STF-SDR-1

Resume Of

Steven D. Roetger

**Steven D. Roetger**

244 Washington Street, S.W.

Atlanta, GA 30334

**Professional Experience**

**Georgia Public Service Commission Atlanta, Georgia 2008-Present**

**Analyst** Primary responsibilities include monitoring the Vogtle expansion of Units 3 and 4, attending site visits on a regular basis, participate with the Commission and Company interface, and assist in the preparation of testimony.

Key achievements

Manage the Vogtle Construction monitoring process including engineering, procurement, and construction; economic analysis of the value of the Project; and financial accounting review for the Project’s costs.

Write and review direct pre-filed testimony of the status of the Project for a semi-annual hearings.

**BCD Travel Atlanta, Georgia 2007-2008**

**Finance Manager** Primary responsibilities were to manage financial analysts, generate and review variance analyses, analyze departmental financials, and facilitate the coordination between our group and various internal departments.

Key achievements

Elevated team's performance to improve consistency, accuracy, and timeliness of service

Identified client missed revenue opportunities and communicated to Operations for recapture and/or inclusion with future invoicing

Key Requirements

Train, motivate, and develop 3 financial analysts to achieve an outstanding level of service and performance

Direct work flow to maintain efficiency and productivity without compromising standards

Analyze departmental financials to maximize profitability by reviewing contracts, perform variance analyzes, and ensure complete transaction billing

Review complex contracts and interpret for finance reconciliation and billing procedures

Prepare client budgets and forecasts

**Marine Bank of Florida Marathon, Florida2003-2005**

**Accounting Operations Manager/Bank Officer** Primary responsibilities were to manage the Bank's Accounting Department and, as directed by the COO, Deposit Operations' functions.

Key achievements

Identified high-risk, time sensitive accounts for dedicated review to significantly reduce financial risk to the Bank

In partnership with the CFO reduced audit management exceptions from 13 to zero year over year

Launched new wire department procedures to decrease response time, increase capacity, and improve customer service without increasing staff

In partnership with the COO implemented the Bank's new ACH operations to enhance existing customer relations, attract new business, and respond in a timely manner to ACH adjustments/returns

Key Requirements

Comprehensive G/L management including reconciliations, adjusting entries, and monthly/annual close

Manage and review the activities of 3 accounting and 2 deposit operations personnel responsible for accounts payable, wires, ACH operations, VISA check card operations, branch settlements, electronic funds transfers, and check clearing.

Establish and refine departmental policies and procedures to improve accuracy and timeliness of reporting, facilitate employee transition, and meet audit requirements

Oversaw Federal Reserve, FHLB, and IBB correspondent accounts

Supported the CFO to meet external audit requirements

Oversaw the Bank's daily cash position to minimize overnight net interest expense

Support branch operations by assisting branch managers maintain acceptable internal controls, provide training on Bank reporting procedures, and process exceptions

**B. Terfloth &Co. USA) Inc.** Atlanta, Georgia 1998-2000

**Accounting Manager** Primary responsibilities were to manage the Branch's Accounting Department with an emphasis on controlling expenses and manage the yearly audit process.

Key achievements

Re-established accurate and timely monthly reporting to the Corporate Office

Developed a cash flow forecasting model to assess the Branch's financing needs and negotiated under the President's supervision a working capital credit line to meet those needs

Key requirements

Comprehensive G/L management including reconciliations, adjusting entries, and monthly/annual close

Manage the annual audit process

Accounts payable and accounts receivable

Payroll and annual bonus calculations

**Bridgetown Grill Restaurants Inc.** Atlanta, Georgia1996-1997

**Interim Controller** Primary responsibilities were to re-establish a reliable Accounting process and once established facilitate the transition to a new Controller.

Key achievements

Established internal controls to better manage purchases, inventories, and reduce cash variances

Developed Accounting procedures for Unit Managers and trained the management staff on those procedures

Assisted the Owner in evaluating an outside purchase offer

Key requirements

Comprehensive G/L management including reconciliations, adjusting entries, and monthly close procedures

Coordinate the annual audit process

Manage accounts payable and payroll processing

Manage credit card transaction procedures to reduce charge backs

**Turner Broadcasting System Inc.** Atlanta, Georgia 1991-1996

**Staff Accountant** Primary responsibility was to support the Managers with accurate and timely completion of assigned tasks.

Key achievements

Partnered with Management to streamline the procedure for The Statement of Cash Flows

Corrected the EPS calculation

Streamlined governmental reporting and incorporated detailed procedures for each report

Provided a Companywide vacation and sick time accrual analysis

Key requirements

Worked, as part of a team, on the Consolidated Financial Statements of TBS, Inc.

Develop various footnotes to the Financial Statements

Provide analysis of accounts for actual to budget and actual to rolling12 month forecast variances

Provide analysis of, and recommendations for, lease capitalizations

Coordinate with 72 Operating Unit Controllers for the content and timely receipt of Unit financial data

Prepare debt covenant calculations for 4 issues and provide forecasts with sensitivity analysis

Prepare all U.S. Department of Commerce and U.S. Treasury Department statistical reports

**Software**

*PeopleSoft/nVision* reporting, *Kirchman/Bankway* and *IPS Sendero* banking software, *MSA* accounting software, *Excel, Outtask,* and *Word*

**Education**

BBA Georgia State University in Finance with an equivalent in Accounting

Completed 70 percent of course work toward an MBA in Finance from Georgia State University

EXHIBIT STF- WRJ-1

Resume Of

William R. Jacobs, Ph.D.

**EDUCATION**: Ph.D., Nuclear Engineering, Georgia Tech 1971

MS, Nuclear Engineering, Georgia Tech 1969

BS, Mechanical Engineering, Georgia Tech 1968

**ENGINEERING REGISTRATION**: Registered Professional Engineer

**PROFESSIONAL MEMBERSHIP:** American Nuclear Society

**EXPERIENCE**:

Dr. Jacobs has over forty years of experience in a wide range of activities in the electric power generation industry. He has extensive experience in the construction, startup and operation of nuclear power plants. While at the Institute of Nuclear Power Operation (INPO), Dr. Jacobs assisted in development of INPO’s outage management evaluation group. He has provided expert testimony related to nuclear plant operation and outages in Texas, Louisiana, South Carolina, Florida, Wisconsin, Indiana, Georgia and Arizona. He currently provides nuclear plant operational monitoring services for GDS clients. Dr. Jacobs was a witness in nuclear plant certification hearings in Georgia for the Plant Vogtle 3 and 4 project on behalf of the Georgia Public Service Commission and in South Carolina for the V.C. Summer 2 and 3 projects on behalf of the South Carolina Office of Regulatory Staff. His areas of expertise include evaluation of reactor technology, EPC contracting, risk management and mitigation, project cost and schedule. He assisted the Florida Office of Public Counsel in monitoring the development of four new nuclear units in the State of Florida, Levy County Units 1 and 2 and Turkey Point Units 6 and 7. He also evaluated extended power uprates on five nuclear units for the Florida Office of Public Counsel. He has been selected by the Georgia Public Service Commission as the Independent Construction Monitor for Georgia Power Company’s new AP1000 nuclear power plants, Plant Vogtle Units 3 and 4. He has assisted the Georgia Public Service Commission staff in development of energy policy issues related to supply-side resources and in evaluation of applications for certification of power generation projects and assists the staff in monitoring the construction of these projects. He has also assisted in providing regulatory oversight related to an electric utility’s evaluation of responses to an RFP for a supply-side resource and subsequent negotiations with short-listed bidders. He has provided technical litigation support and expert testimony support in several complex law suits involving power generation facilities. He has provided testimony on power plant operations and decommissioning in several jurisdictions. Dr. Jacobs represented a client on the management committee of a large coal-fired power plant currently under construction. Dr. Jacobs has provided testimony before the Georgia Public Service Commission, the Public Utility Commission of Texas, the North Carolina Utilities Commission, the South Carolina Public Service Commission, the Iowa State Utilities Board, the Louisiana Public Service Commission, the Florida Public Service Commission, the Indiana Regulatory Commission, the Wisconsin Public Service Commission, the Arizona Corporation Commission and the FERC.

A list of Dr. Jacobs’ testimony is available upon request.

2022 – Present WRJ Associates, LLC

As principal and founder of WRJ Associates, LLC, Dr. Jacobs assists the Georgia Public Service Commission in monitoring the construction and startup activities of the Vogtle 3 and 4 project. He assists the GPSC Staff in preparation for the Vogtle 3 and 4 prudence evaluation that is anticipated following fuel load of Vogtle Unit 4.

1986-2022 GDS Associates, Inc.

As Executive Consultant, Dr. Jacobs assists clients in evaluation of management and technical issues related to power plant construction, operation and design. He has evaluated and testified on combustion turbine projects in certification hearings and has assisted the Georgia PSC in monitoring the construction of the combustion turbine projects. Dr. Jacobs has evaluated nuclear plant operations and provided testimony in the areas of nuclear plant operation, construction prudence and decommissioning in nine states. He has provided litigation support in complex law suits concerning the construction of nuclear power facilities. Dr. Jacobs is the Georgia PSC’s Independent Construction Monitor for the Plant Vogtle 3 and 4 nuclear project.

1985-1986 Institute of Nuclear Power Operations (INPO)

Dr. Jacobs performed evaluations of operating nuclear power plants and nuclear power plant construction projects. He developed INPO Performance Objectives and Criteria for the INPO Outage Management Department. Dr. Jacobs performed Outage Management Evaluations at the following nuclear power plants:

 Connecticut Yankee - Connecticut Yankee Atomic Power Co.

 Callaway Unit I - Union Electric Co.

 Surry Unit I - Virginia Power Co.

 Ft. Calhoun - Omaha Public Power District

 Beaver Valley Unit 1 - Duquesne Light Co.

During these outage evaluations, he provided recommendations to senior utility management on techniques to improve outage performance and outage management effectiveness.

1979-1985 Westinghouse Electric Corporation

As site manager at Philippine Nuclear Power Plant Unit No. 1, a 655 MWe PWR located in Bataan, Philippines, Dr. Jacobs was responsible for all site activities during completion phase of the project. He had overall management responsibility for startup, site engineering, and plant completion departments. He managed workforce of approximately 50 expatriates and 1700 subcontractor personnel. Dr. Jacobs provided day-to-day direction of all site activities to ensure establishment of correct work priorities, prompt resolution of technical problems and on schedule plant completion.

Prior to being site manager, Dr. Jacobs was startup manager responsible for all startup activities including test procedure preparation, test performance and review and acceptance of test results. He established the system turnover program, resulting in a timely turnover of systems for startup testing.

As startup manager at the KRSKO Nuclear Power Plant, a 632 MWE PWR near Krsko, Yugoslavia, Dr. Jacobs' duties included development and review of startup test procedures, planning and coordination of all startup test activities, evaluation of test results and customer assistance with regulatory questions. He had overall responsibility for all startup testing from Hot Functional Testing through full power operation.

1973 - 1979 NUS Corporation

As Startup and Operations and Maintenance Advisor to Korea Electric Company during startup and commercial operation of Ko-Ri Unit 1, a 595 MWE PWR near Pusan, South Korea, Dr. Jacobs advised KECO on all phases of startup testing and plant operations and maintenance through the first year of commercial operation. He assisted in establishment of administrative procedures for plant operation.

As Shift Test Director at Crystal River Unit 3, an 825 MWE PWR, Dr. Jacobs directed and performed many systems and integrated plant tests during startup of Crystal River Unit 3. He acted as data analysis engineer and shift test director during core loading, low power physics testing and power escalation program.

As Startup engineer at Kewaunee Nuclear Power Plant and Beaver Valley, Unit 1, Dr. Jacobs developed and performed preoperational tests and surveillance test procedures.

1971 - 1973 Southern Nuclear Engineering, Inc.

Dr. Jacobs performed engineering studies including analysis of the emergency core cooling system for an early PWR, analysis of pressure drop through a redesigned reactor core support structure and developed a computer model to determine tritium build up throughout the operating life of a large PWR.

**SIGNIFICANT CONSULTING ASSIGNMENTS**:

Georgia Public Service Commission – Selected as the Independent Construction Monitor to assist the GPSC staff in monitoring all aspects of the design, licensing and construction of Plant Vogtle Units 3 and 4, two AP1000 nuclear power plants.

Georgia Public Service Commission – Assisted the Georgia Public Service Commission Staff and provided testimony related to the evaluation of Georgia Power Company’s request for certification to construct two AP1000 nuclear power plants at the Plant Vogtle site.

South Carolina Office of Regulatory Staff – Assisted the South Carolina Office of Regulatory Staff in evaluation of South Carolina Electric and Gas’ request for certification of two AP1000 nuclear power plants at the V.C. Summer site.

Florida Office of Public Counsel – Assists the Florida Office of Public Counsel in monitoring the development of four new nuclear power plants and extended power uprates on five nuclear units in Florida including providing testimony on the prudence of expenditures.

East Texas Electric Cooperative – Represented ETEC on the management committee of the Plum Point Unit 1 a 650 Mw coal-fired plant under construction in Osceola, Arkansas and represents ETEC on the management committee of the Harrison County Power Project, a 525 Mw combined cycle power plant located near Marshall, Texas.

Arizona Corporation Commission – Evaluated operation of the Palo Verde Nuclear Generating Station during the year 2005. Included evaluation of 11 outages and providing written and oral testimony before the Arizona Corporation Commission.

Citizens Utility Board of Wisconsin – Evaluated Spring 2005 outage at the Kewaunee Nuclear Power Plant and provided direct and surrebuttal testimony before the Wisconsin Public Service Commission.

Georgia Public Service Commission - Assisted the Georgia PSC staff in evaluation of Integrated Resource Plans presented by two investor owned utilities. Review included analysis of purchase power agreements, analysis of supply-side resource mix and review of a proposed green power program.

State of Hawaii, Department of Business, Economic Development and Tourism – Assisted the State of Hawaii in development and analysis of a Renewable Portfolio Standard to increase the amount of renewable energy resources developed to meet growing electricity demand. Presented the results of this work in testimony before the State of Hawaii, House of Representatives.

Georgia Public Service Commission - Assisted the Georgia PSC staff in providing oversight to the bid evaluation process concerning an electric utility’s evaluation of responses to a Request for Proposals for supply-side resources. Projects evaluated include simple cycle combustion turbine projects, combined cycle combustion turbine projects and co-generation projects.

Millstone 3 Nuclear Plant Non-operating Owners – Evaluated the lengthy outage at Millstone 3 and provided analysis of outage schedule and cost on behalf of the non-operating owners of Millstone 3. Direct testimony provided an analysis of additional post-outage O&M costs that would result due to the outage. Rebuttal testimony dealt with analysis of the outage schedule.

H.C. Price Company – Evaluated project management of the Healy Clean Coal Project on behalf of the General Contractor, H.C. Price Company. The Healy Clean Coal Project is a 50 megawatt coal burning power plant funded in part by the DOE to demonstrate advanced clean coal technologies. This project involved analysis of the project schedule and evaluation of the impact of the owner’s project management performance on costs incurred by our client.

Steel Dynamics, Inc. – Evaluated a lengthy outage at the D.C. Cook nuclear plant and presented testimony to the Indiana Utility Regulatory Commission in a fuel factor adjustment case Docket No. 38702-FAC40-S1.

Florida Office of Public Counsel - Evaluated lengthy outage at Crystal River Unit 3 Nuclear Plant. Submitted expert testimony to the Florida Public Service Commission in Docket No. 970261-EI.

United States Trade and Development Agency - Assisted the government of the Republic of Mauritius in development of a Request for Proposal for a 30 MW power plant to be built on a Build, Own, Operate (BOO) basis and assisted in evaluation of Bids.

Louisiana Public Service Commission Staff - Evaluated management and operation of the River Bend Nuclear Plant. Submitted expert testimony before the LPSC in Docket No. U-19904.

U.S. Department of Justice - Provided expert testimony concerning the in-service date of the Harris Nuclear Plant on behalf of the Department of Justice U.S. District Court.

City of Houston - Conducted evaluation of a lengthy NRC required shutdown of the South Texas Project Nuclear Generating Station.

Georgia Public Service Commission Staff - Evaluated and provided testimony on Georgia Power Company's application for certification of the Intercession City Combustion Turbine Project - Docket No. 4895-U.

Seminole Electric Cooperative, Inc. - Evaluated and provided testimony on nuclear decommissioning and fossil plant dismantlement costs - FERC Docket Nos. ER93-465-000, et al.

Georgia Public Service Commission Staff - Evaluated and prepared testimony on application for certification of the Robins Combustion Turbine Project by Georgia Power Company - Docket No. 4311-U.

North Carolina Electric Membership Corporation - Conducted a detailed evaluation of Duke Power Company's plans and cost estimate for replacement of the Catawba Unit 1 Steam Generators.

Georgia Public Service Commission Staff - Evaluated and prepared testimony on application for certification of the McIntosh Combustion Turbine Project by Georgia Power Company and Savannah Electric Power Company - Docket No. 4133-U and 4136-U.

New Jersey Rate Counsel - Review of Public Service Electric & Gas Company nuclear and fossil capital additions in PSE&G general rate case.

Corn Belt Electric Cooperative/Central Iowa Power Electric Cooperative - Directs an operational monitoring program of the Duane Arnold Energy Center (565 Mwe BWR) on behalf of the non-operating owners.

Cities of Calvert and Kosse - Evaluated and submitted testimony of outages of the River Bend Nuclear Station - PUCT Docket No. 10894.

Iowa Office of Consumer Advocate - Evaluated and submitted testimony on the estimated decommissioning costs for the Cooper Nuclear Station - IUB Docket No. RPU-92-2.

Georgia Public Service Commission/Hicks, Maloof & Campbell - Prepared testimony related to Vogtle and Hatch plant decommissioning costs in 1991 Georgia Power rate case - Docket No. 4007-U.

City of El Paso - Testified before the Public Utility Commission of Texas regarding Palo Verde Unit 3 construction prudence - Docket No. 9945.

City of Houston - Testified before Texas Public Utility Commission regarding South Texas Project nuclear plant outages - Docket No. 9850.

NUCOR Steel Company - Evaluated and submitted testimony on outages of Carolina Power and Light nuclear power facilities - SCPSC Docket No. 90-4-E.

Georgia Public Service Commission/Hicks, Maloof & Campbell - Assisted Georgia Public Service Commission staff and attorneys in many aspects of Georgia Power Company's 1989 rate case including nuclear operation and maintenance costs, nuclear performance incentive plan for Georgia and provided expert testimony on construction prudence of Vogtle Unit 2 and decommissioning costs of Vogtle and Hatch nuclear units - Docket No. 3840-U.

Swidler & Berlin/Niagara Mohawk - Provided technical litigation support to Swidler & Berlin in law suit concerning construction mismanagement of the Nine Mile 2 Nuclear Plant.

Long Island Lighting Company/Shea & Gould - Assisted in preparation of expert testimony on nuclear plant construction.

North Carolina Electric Membership Corporation - Prepared testimony concerning prudence of construction of Carolina Power & Light Company's Shearon Harris Station - NCUC Docket No. E-2, Sub537.

City of Austin, Texas - Prepared estimates of the final cost and schedule of the South Texas Project in support of litigation.

Tex-La Electric Cooperative/Brazos Electric Cooperative - Participated in performance of a construction and operational monitoring program for minority owners of Comanche Peak Nuclear Station.

Tex-La Electric Cooperative/Brazos Electric Cooperative/Texas Municipal Power Authority (Attorneys - Burchette & Associates, Spiegel & McDiarmid, and Fulbright & Jaworski) - Assisted GDS personnel as consulting experts and litigation managers in all aspects of the lawsuit brought by Texas Utilities against the minority owners of Comanche Peak Nuclear Station.

1. Westinghouse provides the engineering, design, and applicable analyses for the Design Certification Document (“DCD”). [↑](#footnote-ref-1)
2. Bechtel is the construction contractor. [↑](#footnote-ref-2)
3. Reference Table 1.1 VCM 27. [↑](#footnote-ref-3)
4. Meaning that the rate of slippage decreased during the 27 VCM period and beyond. [↑](#footnote-ref-4)
5. Italicized words discuss this VCM’s update. [↑](#footnote-ref-5)
6. 27 VCM Report page 7 [↑](#footnote-ref-6)
7. 27 VCM Report page 8 [↑](#footnote-ref-7)